## REPORT OF THE DIRECTORS AND

## FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 DECEMBER 2011

FOR

THAMESWEY CENTRAL MILTON KEYNES LIMITED

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## COMPANY INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2011

DIRECTORS:

D J Spinks

J P Thorp W Prescott S Bonsor

Cllr R J Kingsbury Dr B M Maunders

SECRETARY:

Clyde Secretaries Limited

**REGISTERED OFFICE:** 

The St Botolph Building

138 Houndsditch

London EC3A 7AR

REGISTERED NUMBER:

05277300 (England and Wales)

**AUDITORS:** 

Hamlyns LLP

Chartered Accountants & Statutory Auditors

Sundial House High Street Horsell Woking Surrey GU21 4SU

**BANKERS:** 

National Westminster Bank Plc

PO Box 358 1 High Street Woking Surrey GU21 1ZS

SOLICITORS:

Clyde & Co LLP

The St Botolph Building

138 Hounsditch

London EC3A 7AR

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2011

The directors present their report with the financial statements of the company for the year ended 31 December 2011.

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of building, financing and operating combined heat and power plant and photovoltaic plant for the production and supply of electricity, heat and chilled water.

#### REVIEW OF BUSINESS

During the year the company continued the completion phase of the commissioning of Energy Station 1 with the extension of its network and the completion of an extension to the new national centre for Network Rail. This new connection was completed in 2011. The company continued to pursue the acquisition of new customers in the Central Milton Keynes area but due to the economic downturn the phasing of new connections will be rephased during 2013 to 2016 or later. Developer interest in obtaining connections near to and outside the Project Development Area continues to be encouraging and the agreement with Flextricity to earn revenue from spare capacity has been successful.

#### DIVIDENDS

No dividends will be distributed for the year ended 31 December 2011.

#### DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2011 to the date of this report.

D J Spinks
J P Thorp
W Prescott
S Bonsor
Clir R J Kingsbury
Dr B M Maunders

Other changes in directors holding office are as follows:

S Barham, R N Morgan and M Rolt ceased to be directors after 31 December 2011 but prior to the date of this report.

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website.

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2011

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

Wenth

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

W Prescott - Director

9 May 2012

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THAMESWEY CENTRAL MILTON KEYNES LIMITED

We have audited the financial statements of Thameswey Central Milton Keynes Limited for the year ended 31 December 2011 which comprise the Profit and Loss Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Directors to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Emphasis of matter - Going concern

In forming our opinion, we have also considered the adequacy of the disclosures made in the financial statements concerning the appropriateness of preparing the company's financial statements on a going concern basis. Reference in this regard should be made to the explanation provided in note 1. The financial statements have been prepared on a going concern basis, the validity of which depends on the continued support of the ultimate parent undertaking. The financial statements do not include any adjustments that may result from a failure to obtain such support.

Our opinion is not qualified in this respect.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THAMESWEY CENTRAL MILTON KEYNES LIMITED

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

David Cooper (Senior Statutory Auditor)

for and on behalf of Hamlyns LLP

Chartered Accountants & Statutory Auditors

Sundial House

High Street

Horsell

Woking

Surrey

**GU21 4SU** 

9 May 2012

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2011

	Notes	2011 £	2010 £
TURNOVER		2,148,873	1,833,912
Cost of sales		1,648,066	1,248,847
GROSS PROFIT		500,807	585,065
Administrative expenses		1,139,632	1,138,682
		(638,825)	(553,617)
Other operating income		198,749	204,509
OPERATING LOSS	3	(440,076)	(349,108)
Interest receivable and similar income		4,069	543
		(436,007)	(348,565)
Interest payable and similar charges	4	1,353,833	1,344,690
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(1,789,840)	(1,693,255)
Tax on loss on ordinary activities	5	-	
LOSS FOR THE FINANCIAL YEAR		(1,789,840)	(1,693,255)

## CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year.

## TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the losses for the current year or previous year.

## BALANCE SHEET 31 DECEMBER 2011

		20	11	20	10
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	6		21,925,614		20,632,368
CURRENT ASSETS					
Stocks	7	57,500		68,000	
Debtors	8	976,276		1,853,590	
Cash at bank		995,411		1,165,617	
		2,029,187	-	3,087,207	
CREDITORS		, ,		,	
Amounts falling due within one year	9	1,509,229	_	2,522,035	
NET CURRENT ASSETS			519,958		565,172
TOTAL ASSETS LESS CURRENT LIABILITIES			22,445,572		21,197,540
CREDITORS Amounts falling due after more than one					
year	10		(21,075,922)		(19,065,794)
ACCRUALS AND					
DEFERRED INCOME	13		(7,501,039)		(6,473,295)
NET LIABILITIES			(6,131,389)	·	(4,341,549)
CAPITAL AND RESERVES					
Called up share capital	14		1,110,000		1,110,000
Profit and loss account	15		(7,241,389)		(5,451,549)
SHAREHOLDERS' FUNDS	18		(6,131,389)		(4,341,549)

The financial statements were approved by the Board of Directors on 9 May 2012 and were signed on its behalf by:

S Bonsor - Director

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2011

		201	1	2010	)
	Notes	£	£	£	£
Net cash inflow/(outflow) from operating activities	19		263,044		(604,623)
•			,		` , ,
Returns on investments and servicing of finance	20		(1,349,764)		(1,344,147)
Capital expenditure	20		(1,926,596)		(1,749,141)
Capital experiment	20		(1)20,000		
			(3,013,316)		(3,697,911)
Financing	20		2,843,110		4,030,097
(Decrease)/increase in cash in the period	•		(170,206)		332,186
Reconciliation of net cash flow to movement in net debt	21				
(Decrease)/increase					
in cash in the period Cash inflow		(170,206)		332,186	
from decrease in liquid resources Cash outflow		-		(86,784)	
from decrease in debt		431,899		316,483	
Change in net debt resulting from cash flows			261,693		561,885
Movement in net debt in the period Net debt at 1 January			261,693 (3,517,900)		561,885 (4,079,785)
Net debt at 31 December			(3,256,207)		(3,517,900)

### NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 2011

### 1. ACCOUNTING POLICIES

#### Accounting convention

The financial statements have been prepared under the historical cost convention.

The going concern basis adopted for preparing the financial statements is contingent upon the continued financial support of the company's ultimate parent undertaking.

As at 31st December 2011 the company's ultimate parent undertaking is Woking Borough Council. Assurances have been obtained from this parent undertaking that continued financial support will be made available, as required, to ensure that liabilities can be met as they fall due and also that the company has adequate funds to continue its activities.

Accordingly the directors believe it appropriate to prepare the financial statements on a going concern basis.

#### Turnover

Turnover represents the net invoiced sales of services, excluding value added tax.

Income is broken down into its component parts and recognised in accordance with Financial Reporting Standard number 5, application note G.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Buildings

- Straight line over 60 years

Plant and machinery

- Straight line over 30 years and Straight line over 60 years

The company capitalises all directly attributable costs relating to the purchase or construction of a fixed asset.

The directors undertake an annual impairment review in order to consider whether any tangible fixed asset are impaired.

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Deferred tax

Deferred taxation is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they based crystalliseon current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

#### Interest capitalisation

Finance costs which are directly attributable to the construction of tangible fixed assets are capitalised as part of the cost of those assets. The commencement of capitalisation begins when both finance costs and expenditure for the asset are incurred and activities that are necessary to get the asset ready for use are in progress. Capitalisation ceases when the construction of the asset has reached the stage of practical completion.

#### 2. STAFF COSTS

There were no staff or employees directly employed by the company for the year ended 31 December 2011 or for the year ended 31 December 2010. The directors are remunerated by parent undertakings for the current and preceding financial years. Staff costs are reallocated from parent undertakings.

## NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 December 2011

#### 3. OPERATING LOSS

The operating loss is stated after charging:

		2011 £	2010 £
	Depreciation - owned assets	633,350	610,157
	Auditors' remuneration	11,500	11,975
	Directors' remuneration	11,890	4,944
4.	INTEREST PAYABLE AND SIMILAR CHARGES	2011	2010
		£	£
	Other interest	1,353,833	1,344,690

### 5. TAXATION

#### Analysis of the tax charge

No liability to UK corporation tax arose on ordinary activities for the year ended 31 December 2011 nor for the year ended 31 December 2010.

## Factors affecting the tax charge

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2011 £	2010 £
Loss on ordinary activities before tax	(1,789,840)	(1,693,255)
Loss on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20.247% (2010 - 21%)	(362,389)	(355,584)
Effects of: Depreciation in excess of capital allowances Tax losses carried forward Group relief for nil consideration	87,052 143,721 131,616	81,456 274,128
Current tax charge	<u>-</u>	-

### Factors that may affect future tax charges

A deferred tax asset has not been recognised in respect of timing differences relating to pre-trading expenses, accelerated capital allowances and trading losses as there is insufficient evidence that the asset will be recovered. The amount of the asset not recognised is £1,296,539 (2010: £1,083,509). The asset would be recovered if there were sufficient suitable taxable profits against which this expense could be offset.

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2011

## 6. TANGIBLE FIXED ASSETS

		Plant and	Assets under	m
	Buildings	machinery	construction	Totals
	£	£	£	£
COST				
At 1 January 2011	1,886,800	18,817,120	1,552,326	22,256,246
Additions		352,919	1,573,677	1,926,596
Reclassification/transfer		23,728	(23,728)	
At 31 December 2011	1,886,800	19,193,767	3,102,275	24,182,842
DEPRECIATION				
At 1 January 2011	104,823	1,519,055	-	1,623,878
Charge for year	31,447	601,903	_	633,350
At 31 December 2011	136,270	2,120,958		2,257,228
NET BOOK VALUE				
At 31 December 2011	1,750,530	17,072,809	3,102,275	21,925,614
At 31 December 2010	1,781,977	17,298,065	1,552,326	20,632,368

Cumulative finance costs capitalised in the cost of tangible fixed assets amount to £898,546 (2010: 762,139) for the company.

## 7. STOCKS

•		2011 £	2010 £
	Stocks	57,500	68,000
8.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2011	2010
		£	£
	Trade debtors	364,051	858,747
	VAT	29,223	=
	Prepayments and accrued income	583,002	994,843
		976,276	1,853,590
9.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2011	2010
		£	£
	Other loans (see note 11)	462,782	427,103
	Trade creditors	209,697	277,200
	Amounts owed to group undertakings	356,280	785,471
	VAT	-	6,312
	Accruals and deferred income	480,470	1,025,949
		1,509,229	2,522,035

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2011

## 10. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

(	Other loans (see note 11)	2011 £ 3,788,836	2010 £ 4,256,414
A	Amounts owed to group undertakings	17,287,086	14,809,380
		21,075,922	19,065,794
1. I	LOANS		
(	Other loans		
		2011	2010
		£	£
	Repayable within one year	462,782	427,103
	Amounts falling due between one and two years	501,439	462,782
	Amounts falling due between two and five years	1,769,927	1,633,477
P	Amounts falling due after more than five years	1,517,470	2,160,155
		4,251,618	4,683,517
A	Amounts owed to group undertaking		
		2011	2010
		£	£
F	Repayable within one year	356,280	785,471
	Amounts falling due between one and two years	385,524	305,654
A	Amounts falling due between two and five years	1,322,875	1,052,839
	Amounts falling due after more than five years	15,578,687	13,450,887
		17,643,366	15,594,851

Amounts owed to group undertaking comprises loans from the ultimate parent undertaking Woking Borough Council (2010: plus one loan from the immediate parent undertaking Thameswey Energy Limited.) On 28 August 2008 the earliest of the loans was restructured from repayments of equal instalment to an actuarial basis. The interest rate of 6.75% per annum and the length of the term remained unchanged. Further loans totalling £2,850,000 (2010: £3,000,000) were made during the current year by the ultimate parent and £Nil (2010: £750,000) by the immediate parent.

## 12. SECURED DEBTS

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Loan facilities not exceeding £2,000,000 made available by Lombard North Central Pic to the company were secured by a charge dated 2 June 2008 over two of the bank accounts, the Operating Account and the Security Account owned by the company's parent company Thameswey Energy Limited.

## 13. ACCRUALS AND DEFERRED INCOME

	2011	2010
	£	£
Accruals and deferred income	7,501,039	6,473,295

2010

2011

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2011

### 14. CALLED UP SHARE CAPITAL

Allotted, issue	d and fully paid:			
Number:	Class:	Nominal	2011	2010
		value:	£	£
1,110,000	Ordinary	£1	1,110,000	1,110,000

#### RESERVES

Profit and loss account £

At 1 January 2011	(5,451,549)
Deficit for the year	(1,789,840)

At 31 December 2011 (7,241,389)

#### 16. ULTIMATE PARENT COMPANY

The company's immediate parent company is Thameswey Limited, a company incorporated in England and Wales.

The company's ultimate parent undertaking is considered to be Woking Borough Council.

The largest group into which the company is consolidated is headed by Woking Borough Council, and the smallest group into which the company is consolidated is Thameswey Limited. Copies of both sets of group accounts are available from the Company Secretary, Clyde Secretaries Limited, The St Botolph Building, 138 Houndsditch, London, EC3A 7AR.

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## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2011

### 17. RELATED PARTY DISCLOSURES

The company was 100% (2010: 100%) owned by Thameswey Energy Limited which was 100% (2010: 90%) owned by Thameswey Limited. Thameswey Limited is 100% (2010: 100%) owned by Woking Borough Council. Thameswey Limited owns the share capital of the following companies:

	2011	2010
Thameswey Energy Limited	100%	90%
Woking Borough Homes Limited	100%	100%
Energy Centre for Sustainable Communities Limited	100%	100%
Thameswey Developments Limited	100%	100%
X2WP Limited	100%	100%
Thameswey Solar Limited	100%	n/a
Thameswey Maintenance Services Limited	100%	20%

Woking Borough Homes Limited owns 98% (2010: 98%) of Brunswick Road (Pirbright) Residents Company Limited. Thameswey Developments Limited owns 50% (2010: 50%) of Rutland (Woking) Limited and 50% (2010: n/a) of Rutland Woking (Carthouse Lane) Limited.

Therefore, no transactions with these related parties are to be disclosed for either year under the provisions of Financial Reporting Standard number 8.

Until 31 December 2011 Xergi Limited held a 10% shareholding in Thameswey Energy Limited. Throughout the year purchases were made from Xergi Limited totalled £1,354,833 (2010: £1,409,929) being capital items included in tangible fixed assets (note 6).

#### 18. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Loss for the financial year	2011 £ (1,789,840)	2010 £ (1,693,255)
Net reduction of shareholders' funds Opening shareholders' funds	(1,789,840) (4,341,549)	(1,693,255) (2,648,294)
Closing shareholders' funds	(6,131,389)	(4,341,549)

## 19. RECONCILIATION OF OPERATING LOSS TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

	2011	2010
	£	£
Operating loss	(440,076)	(349,108)
Depreciation charges	633,350	610,157
Contribution amortised	(198,749)	(198,749)
Decrease/(increase) in stocks	10,500	(68,000)
Decrease/(increase) in debtors	877,314	(886,689)
(Decrease)/increase in creditors	(619,295)	287,766
Net cash inflow/(outflow) from operating activities	263,044	(604,623)

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2011

## 20. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

			2011 £	2010 £
	Returns on investments and servicing of finance		e e	~
	Interest received		4,069	543
	Interest paid		(1,353,833)	(1,344,690)
	Net cash outflow for returns on investments and serv	vicing of finance	(1,349,764)	(1,344,147)
	Capital expenditure			
	Purchase of tangible fixed assets		(1,926,596)	(1,749,141)
	Net cash outflow for capital expenditure		(1,926,596)	(1,749,141)
	Financing			
	New loans in year		2,850,000	3,750,000
	Loan repayments in year		(1,233,384)	(795,458)
	Short term deposits repaid		-	86,784
	Contribution from other bodies		1,226,494	988,771
	Net cash inflow from financing		2,843,110	4,030,097
21.	ANALYSIS OF CHANGES IN NET DEBT			
				At
		At 1.1.11 £	Cash flow	31.12.11
	Net cash:	ı.	£	£
	Cash at bank	1,165,617	(170,206)	995,411
		1,165,617	(170,206)	995,411
	Debt:			
	Debts falling due			
	within one year Debts falling due	(427,103)	(35,679)	(462,782)
	after one year	(4,256,414)	467,578	(3,788,836)
		(4,683,517)	431,899	(4,251,618)
	Total	(3,517,900)	261,693	(3,256,207)

# TRADING AND PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2011

	2011		2010		
	£		£	£	£
Turnover					
Electricity	1,427,32			1,302,355	
Heat	280,83			240,229	
Cooling	103,04	15		68,267	
Temp generation		-		(44,071)	
Standing charges	337,67	72		267,132	
			2,148,873		1,833,912
Cost of sales					
Gas purchased	998,12	6		770,423	
	-			160,257	
Electricity purchased	206,01			292,365	
Plant maintenance	425,84			11,548	
Climate change levy Distribution costs	18,08	טט		12,431	
		-		1,823	
Telephone links			1,648,066	1,023	1,248,847
					1,240,047
GROSS PROFIT			500,807		585,065
Other income					
Sundry receipts		_		5,760	
Contribution amortised	198,74	19		198,749	
Deposit account interest	4,06	59		11	
Interest on investments		-		532	
	•		202,818	-	205,052
			703,625		790,117
Ermon diture					
Expenditure Rent & rates	44,87	70		46,374	
Water	1,21			181	
Insurance	42,91			31,029	
Directors' salaries	11,89			4,944	
Wages	1,33			9,647	
Telephone	-	79		747	
Administrative expenses	55,14			80,830	
Travelling	3,45			535	
Trade mark licence fee	10,00			10,000	
Customer services	215,71			211,846	
Meter reading charges	24,11			25,242	
Repairs and renewals	1,04			20,212	
Accountancy	60			300	
Legal and professional	28,21			57,035	
Consultants	14,06			27,221	
Failure to deliver service	12,73			_,,	
Auditors' remuneration	11,50			11,975	
Bad debts	23,05			4,185	
2.10 (100)			501,947		522,091
Carried forward			201,678		268,026

# TRADING AND PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2011

	201	1	201	0
Brought forward	£	£ 201,678	£	£ 268,026
Finance costs Bank charges Other charges Other interest	4,335 1,353,833	1,358,168 (1,156,490)	5,926 508 1,344,690	1,351,124 (1,083,098)
Depreciation Buildings Plant and machinery  NET LOSS	31,447 601,903	633,350 (1,789,840)	31,447 578,710	610,157

